

**OFFICIAL BUDGET FORMS**

**TOWN OF FLORENCE**

**Fiscal Year 2020**

# **TOWN OF FLORENCE**

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**Fiscal Year 2020**

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**TOWN OF FLORENCE**  
**Summary Schedule of Estimated Revenues and Expenditures/Expenses**  
**Fiscal Year 2020**

| Fiscal Year   | S c h | FUNDS        |                      |                   |                       |                |                            |                        |                 |
|---|-------|--------------|----------------------|-------------------|-----------------------|----------------|----------------------------|------------------------|-----------------|
|   |       | General Fund | Special Revenue Fund | Debt Service Fund | Capital Projects Fund | Permanent Fund | Enterprise Funds Available | Internal Service Funds | Total All Funds |
| 2019 Adopted/Adjusted Budgeted Expenditures/Expenses* | E 1   | 15,685,620   | 13,255,695           | 164,025           | 1,477,638             | 12,900         | 12,440,970                 | 0                      | 43,036,848      |
| 2019 Actual Expenditures/Expenses**                   | E 2   | 15,512,581   | 6,602,450            | 157,593           | 1,162,980             | 6,000          | 9,353,362                  | 0                      | 32,794,966      |
| 2020 Fund Balance/Net Position at July 1***           | 3     | 11,440,372   | 15,884,798           | 0                 | 6,943,281             | 314,996        | 18,737,171                 | 0                      | 53,320,618      |
| 2020 Primary Property Tax Levy                        | B 4   | 1,166,611    |                      | 0                 |                       |                | 0                          |                        | 1,166,611       |
| 2020 Secondary Property Tax Levy                      | B 5   | 0            | 22,000               |                   |                       |                | 0                          |                        | 22,000          |
| 2020 Estimated Revenues Other than Property Taxes     | C 6   | 14,128,067   | 6,804,687            | 0                 | 1,890,000             | 22,000         | 9,777,737                  | 0                      | 32,622,491      |
| 2020 Other Financing Sources                          | D 7   | 0            | 0                    | 0                 | 0                     | 0              | 0                          | 0                      | 0               |
| 2020 Other Financing (Uses)                           | D 8   | 0            | 0                    | 0                 | 0                     | 0              | 0                          | 0                      | 0               |
| 2020 Interfund Transfers In                           | D 9   | 1,217,872    | 780                  | 69,748            | 363,000               | 0              | 0                          | 0                      | 1,651,400       |
| 2020 Interfund Transfers (Out)                        | D 10  | 0            | 760,798              | 0                 | 69,748                | 0              | 820,854                    | 0                      | 1,651,400       |
| 2020 Reduction for Amounts Not Available:             | 11    |              |                      |                   |                       |                |                            |                        |                 |
| LESS: Amounts for Future Debt Retirement:             |       |              |                      |                   |                       |                |                            |                        | 0               |
| Future Capital Projects                               |       |              |                      |                   |                       |                |                            |                        | 0               |
| Maintained Fund Balance for Financial Stability       |       | 1,885,132    | 477,696              |                   |                       |                | 4,923,282                  |                        | 7,286,110       |
|   |       |              |                      |                   |                       |                |                            |                        | 0               |
|   |       | 0            |                      |                   |                       |                |                            |                        | 0               |
| 2020 Total Financial Resources Available              | 12    | 26,067,790   | 21,473,771           | 69,748            | 9,126,533             | 336,996        | 22,770,772                 | 0                      | 79,845,610      |
| 2020 Budgeted Expenditures/Expenses                   | E 13  | 17,012,550   | 10,278,828           | 69,748            | 4,384,450             | 14,000         | 13,491,755                 | 0                      | 45,251,331      |

**EXPENDITURE LIMITATION COMPARISON**

|   |
|---|
| 1 Budgeted expenditures/expenses                                |
| 2 Add/subtract: estimated net reconciling items                 |
| 3 Budgeted expenditures/expenses adjusted for reconciling items |
| 4 Less: estimated exclusions                                    |
| 5 Amount subject to the expenditure limitation                  |
| 6 EEC expenditure limitation                                    |

| 2019          | 2020          |
|---------------|---------------|
| \$ 43,036,848 | \$ 45,251,331 |
| (4,400,000)   | (16,312,939)  |
| 38,636,848    | 28,938,392    |
| \$ 38,636,848 | \$ 28,938,392 |
| \$            | \$            |

☐ The city/town does not levy property taxes and does not have special assessment districts for which property taxes are levied. Therefore, Schedule B has been omitted.

\* Includes Expenditure/Expense Adjustments Approved in the current year from Schedule E.

\*\* Includes actual amounts as of the date the proposed budget was prepared, adjusted for estimated activity for the remainder of the fiscal year.

\*\*\* Amounts on this line represent Fund Balance/Net Position amounts except for amounts not in spendable form (e.g., prepaids and inventories) or legally or contractually required to be maintained intact (e.g., principal of a permanent fund).

**TOWN OF FLORENCE**  
**Tax Levy and Tax Rate Information**  
**Fiscal Year 2020**

|  | <u>2019</u>         | <u>2020</u>         |
|--|---------------------|---------------------|
| 1. Maximum allowable primary property tax levy.<br>A.R.S. §42-17051(A)   | \$ <u>1,104,481</u> | \$ <u>1,166,611</u> |
| 2. Amount received from primary property taxation in the <b>current year</b> in excess of the sum of that year's maximum allowable primary property tax levy.<br>A.R.S. §42-17102(A)(18)   | \$ _____            |                     |
| 3. Property tax levy amounts   |                     |                     |
| A. Primary property taxes  | \$ <u>1,104,481</u> | \$ <u>1,166,611</u> |
| B. Secondary property taxes  |                     |                     |
| C. Total property tax levy amounts   | \$ <u>1,104,481</u> | \$ <u>1,166,611</u> |
| 4. Property taxes collected*   |                     |                     |
| A. Primary property taxes  |                     |                     |
| (1) <b>Current</b> year's levy   | \$ <u>1,085,000</u> |                     |
| (2) Prior years' levies  |                     |                     |
| (3) Total primary property taxes   | \$ <u>1,085,000</u> |                     |
| B. Secondary property taxes  |                     |                     |
| (1) <b>Current</b> year's levy   | \$ _____            |                     |
| (2) Prior years' levies  |                     |                     |
| (3) Total secondary property taxes   | \$ _____            |                     |
| C. Total property taxes collected  | \$ <u>1,085,000</u> |                     |
| 5. Property tax rates  |                     |                     |
| A. City/Town tax rate  |                     |                     |
| (1) Primary property tax rate  | <u>1.1060</u>       | <u>1.0740</u>       |
| (2) Secondary property tax rate  |                     |                     |
| (3) Total city/town tax rate   | <u>1.1060</u>       | <u>1.0740</u>       |
| B. Special assessment district tax rates   |                     |                     |
| Secondary property tax rates - As of the date the proposed budget was prepared, the city/town was operating <u>3</u> special assessment districts for which secondary property taxes are levied. For information pertaining to these special assessment districts and their tax rates, please contact the city/town. |                     |                     |

\* Includes actual property taxes collected as of the date the proposed budget was prepared, plus estimated property tax collections for the remainder of the fiscal year.

**TOWN OF FLORENCE**  
**Revenues Other Than Property Taxes**  
**Fiscal Year 2020**

| SOURCE OF REVENUES             | ESTIMATED<br>REVENUES<br>2019 | ACTUAL<br>REVENUES*<br>2019 | ESTIMATED<br>REVENUES<br>2020 |
|--------------------------------|-------------------------------|-----------------------------|-------------------------------|
| <b>GENERAL FUND</b>            |                               |                             |                               |
| <b>Local taxes</b>             |                               |                             |                               |
| City Sales Tax                 | \$ 2,700,000                  | \$ 2,779,065                | \$ 2,862,437                  |
| Food (City Sales) Tax          | 300,000                       | 301,637                     | 310,686                       |
| <b>Licenses and permits</b>    |                               |                             |                               |
| Occupational Licenses          | 47,900                        | 49,000                      | 49,980                        |
| Building Permits               | 700,000                       |                             |                               |
| Other Licenses and Permits     | 1,000                         | 700                         | 1,000                         |
| <b>Intergovernmental</b>       |                               |                             |                               |
| State Shared Sales Tax         | 2,599,550                     | 2,672,026                   | 2,740,063                     |
| State Share Income Tax         | 3,157,450                     | 3,157,450                   | 3,451,095                     |
| Auto License Tax               | 1,568,630                     | 1,588,656                   | 1,658,771                     |
| Salt River Lien Tax            | 50                            |                             |                               |
| <b>Charges for services</b>    |                               |                             |                               |
| Franchise Fees and Taxes       | 584,640                       | 639,666                     | 651,681                       |
| Engineering Inspection Fees    | 63,800                        | 95,139                      | 104,000                       |
| Civil Engineering Fees         | 80,000                        | 80,000                      | 100,000                       |
| Community Development          | 171,060                       | 927,361                     | 1,040,322                     |
| Cemetery Fees                  |                               | 15,000                      | 15,000                        |
| General Government             | 250,470                       | 314,024                     | 322,567                       |
| Police Fees                    | 28,050                        | 29,850                      | 29,500                        |
| Fire Fees                      | 48,270                        | 50,600                      | 53,600                        |
| Parks and Recreation Fees      | 146,300                       | 161,150                     | 164,050                       |
| Library Fees                   | 5,300                         | 5,500                       | 5,500                         |
| Senior Fees                    | 15,900                        | 20,850                      | 21,400                        |
| <b>Fines and forfeits</b>      |                               |                             |                               |
| Fines and Forfeits             | 172,000                       | 179,055                     | 179,800                       |
| <b>Interest on investments</b> |                               |                             |                               |
| Interest                       | 70,000                        | 230,000                     | 235,000                       |
| <b>Miscellaneous</b>           |                               |                             |                               |
| Cemetery Fees                  | 17,100                        |                             |                               |
| Miscellaneous                  | 34,320                        | 123,354                     | 125,415                       |
| Downtown Redevelopment         | 1,500                         | 2,054                       | 2,200                         |
| Government Access Channel      | 4,000                         | 4,000                       | 4,000                         |
| <b>Total General Fund</b>      | <b>\$ 12,767,290</b>          | <b>\$ 13,426,137</b>        | <b>\$ 14,128,067</b>          |

\* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

**TOWN OF FLORENCE**  
**Revenues Other Than Property Taxes**  
**Fiscal Year 2020**

| SOURCE OF REVENUES                      | ESTIMATED<br>REVENUES<br>2019 | ACTUAL<br>REVENUES*<br>2019 | ESTIMATED<br>REVENUES<br>2020 |
|---|-------------------------------|-----------------------------|-------------------------------|
| <b>SPECIAL REVENUE FUNDS</b>            |                               |                             |                               |
| Highway User                            | \$ 3,238,310                  | \$ 3,347,800                | \$ 3,433,471                  |
| Food Tax                                | 1,700                         | 8,100                       | 8,500                         |
| Economic Development                    |                               | 1,700                       | 1,700                         |
| Judicial Collections Enhancement        | 2,650                         | 2,875                       | 2,865                         |
|   | \$ 3,242,660                  | \$ 3,360,475                | \$ 3,446,536                  |
| Fill the Gap                            | \$ 2,220                      | \$ 2,420                    | \$ 2,435                      |
| SW Gas Relocation Reimbursment          | 50,000                        | 50,000                      | 50,000                        |
| Police Impound                          | 10,100                        | 12,250                      | 12,250                        |
| Grant Funds                             | 4,378,080                     | 752,191                     | 2,402,366                     |
|   | \$ 4,440,400                  | \$ 816,861                  | \$ 2,467,051                  |
| Construction Tax Fund                   | \$                            | \$ 345,200                  | \$ 360,000                    |
| Street Light Improvement District No. 1 | 1,800                         | 500                         | 400                           |
| Street Light Improvement District No. 2 | 2,600                         | 400                         | 600                           |
| Street Light Improvement District No. 3 | 1,000                         | 100                         |                               |
|   | \$ 5,400                      | \$ 346,200                  | \$ 361,000                    |
| Sanitation Impact Fees                  | \$ 400                        | \$ 100                      | \$                            |
| Transportation Impact Fees              | 143,500                       | 164,800                     | 166,200                       |
| Police Impact Fees                      | 117,900                       | 143,800                     | 146,000                       |
| Fire/EMS                                | 100,700                       | 141,400                     | 143,000                       |
|   | \$ 362,500                    | \$ 450,100                  | \$ 455,200                    |
| Parks Impact Fees                       | \$ 5,000                      | \$ 11,400                   | \$ 12,050                     |
| Library Impact Fees                     | 36,800                        | 47,100                      | 59,000                        |
| Florence Wastewater                     | 3,200                         | 3,670                       | 3,750                         |
| North Florence Water                    | 100                           | 50                          | 50                            |
|   | \$ 45,100                     | \$ 62,220                   | \$ 74,850                     |
| North Florence Wastewater               | \$ 100                        | \$ 50                       | \$ 50                         |
|   |                               |                             |                               |
|   |                               |                             |                               |
|   | \$ 100                        | \$ 50                       | \$ 50                         |
| <b>Total Special Revenue Funds</b>      | <b>\$ 8,096,160</b>           | <b>\$ 5,035,906</b>         | <b>\$ 6,804,687</b>           |

\* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

**TOWN OF FLORENCE**  
**Revenues Other Than Property Taxes**  
**Fiscal Year 2020**

| SOURCE OF REVENUES                  | ESTIMATED<br>REVENUES<br>2019 | ACTUAL<br>REVENUES*<br>2019 | ESTIMATED<br>REVENUES<br>2020 |
|-------------------------------------|-------------------------------|-----------------------------|-------------------------------|
| <b>DEBT SERVICE FUNDS</b>           |                               |                             |                               |
| Utility Improvement District No. 1  | \$ 79,200                     | \$ 77,028                   | \$                            |
|                                     | \$ 79,200                     | \$ 77,028                   | \$                            |
| <b>Total Debt Service Funds</b>     | \$ 79,200                     | \$ 77,028                   | \$                            |
| <b>CAPITAL PROJECTS FUNDS</b>       |                               |                             |                               |
| General Government CIP Fund         | \$ 1,230,000                  | \$ 1,782,000                | \$ 1,890,000                  |
| Construction Tax Fund (2%)          | 161,000                       |                             |                               |
| Economic Development Fund           | 3,000                         |                             |                               |
|                                     | \$ 1,394,000                  | \$ 1,782,000                | \$ 1,890,000                  |
| <b>Total Capital Projects Funds</b> | \$ 1,394,000                  | \$ 1,782,000                | \$ 1,890,000                  |

\* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

**TOWN OF FLORENCE**  
**Revenues Other Than Property Taxes**  
**Fiscal Year 2020**

| SOURCE OF REVENUES            | ESTIMATED<br>REVENUES<br>2019 | ACTUAL<br>REVENUES*<br>2019 | ESTIMATED<br>REVENUES<br>2020 |
|-------------------------------|-------------------------------|-----------------------------|-------------------------------|
| <b>PERMANENT FUNDS</b>        |                               |                             |                               |
| Firemans Pension Fund         | \$ 23,970                     | \$ 22,000                   | \$ 22,000                     |
|                               | \$ 23,970                     | \$ 22,000                   | \$ 22,000                     |
| <b>Total Permanent Funds</b>  | \$ 23,970                     | \$ 22,000                   | \$ 22,000                     |
| <b>ENTERPRISE FUNDS</b>       |                               |                             |                               |
| Water                         | \$ 3,045,080                  | \$ 3,879,219                | \$ 4,326,237                  |
| Wastewater                    | 3,861,650                     | 4,318,500                   | 4,530,200                     |
| Sanitation                    | 864,700                       | 913,000                     | 921,300                       |
|                               | \$ 7,771,430                  | \$ 9,110,719                | \$ 9,777,737                  |
| <b>Total Enterprise Funds</b> | \$ 7,771,430                  | \$ 9,110,719                | \$ 9,777,737                  |
|                               |                               |                             |                               |
| <b>TOTAL ALL FUNDS</b>        | \$ 30,132,050                 | \$ 29,453,790               | \$ 32,622,491                 |

\* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

\* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.



**TOWN OF FLORENCE**  
**Other Financing Sources/(Uses) and Interfund Transfers**  
**Fiscal Year 2020**

| FUND                                | OTHER FINANCING<br>2020 |        | INTERFUND TRANSFERS<br>2020 |              |
|-------------------------------------|-------------------------|--------|-----------------------------|--------------|
|                                     | SOURCES                 | (USES) | IN                          | (OUT)        |
| <b>GENERAL FUND</b>                 |                         |        |                             |              |
| Highway User                        | \$                      | \$     | \$ 396,238                  | \$           |
| Streetlight Improvement Districts   |                         |        | 780                         |              |
| Water                               |                         |        | 415,070                     |              |
| Wastewater                          |                         |        | 325,156                     |              |
| Sanitation                          |                         |        | 80,628                      |              |
| <b>Total General Fund</b>           | \$                      | \$     | \$ 1,217,872                | \$           |
| <b>SPECIAL REVENUE FUNDS</b>        |                         |        |                             |              |
| Highway User                        | \$                      | \$     | \$ 780                      | \$ 396,238   |
| Streetlight Improvement Districts   |                         |        |                             | 1,560        |
| Construction Fund                   |                         |        |                             | 150,000      |
| Food Tax Fund                       |                         |        |                             | 213,000      |
| <b>Total Special Revenue Funds</b>  | \$                      | \$     | \$ 780                      | \$ 760,798   |
| <b>DEBT SERVICE FUNDS</b>           |                         |        |                             |              |
| DEBT SERVICE FUNDS                  | \$                      | \$     | \$ 69,748                   | \$           |
| <b>Total Debt Service Funds</b>     | \$                      | \$     | \$ 69,748                   | \$           |
| <b>CAPITAL PROJECTS FUNDS</b>       |                         |        |                             |              |
| Fund 011- Capital Projects          | \$                      | \$     | \$ 363,000                  | \$ 69,748    |
| <b>Total Capital Projects Funds</b> | \$                      | \$     | \$ 363,000                  | \$ 69,748    |
| <b>PERMANENT FUNDS</b>              |                         |        |                             |              |
| Firemans Pension Fund               | \$                      | \$     | \$                          | \$           |
| <b>Total Permanent Funds</b>        | \$                      | \$     | \$                          | \$           |
| <b>ENTERPRISE FUNDS</b>             |                         |        |                             |              |
| Water                               | \$                      | \$     | \$                          | \$ 415,070   |
| Wastewater                          |                         |        |                             | 325,156      |
| Sanitation                          |                         |        |                             | 80,628       |
|                                     |                         |        |                             |              |
| <b>Total Enterprise Funds</b>       | \$                      | \$     | \$                          | \$ 820,854   |
| <b>TOTAL ALL FUNDS</b>              | \$                      | \$     | \$ 1,651,400                | \$ 1,651,400 |

**TOWN OF FLORENCE**  
**Expenditures/Expenses by Fund**  
**Fiscal Year 2020**

| FUND/DEPARTMENT                     | ADOPTED<br>BUDGETED<br>EXPENDITURES/<br>EXPENSES | EXPENDITURE/<br>EXPENSE<br>ADJUSTMENTS<br>APPROVED | ACTUAL<br>EXPENDITURES/<br>EXPENSES* | BUDGETED<br>EXPENDITURES/<br>EXPENSES |
|-------------------------------------|--|--|--------------------------------------|---------------------------------------|
|                                     | 2019   | 2019   | 2019                                 | 2020                                  |
| <b>GENERAL FUND</b>                 |  |  |                                      |                                       |
| Administration                      | \$ 4,140,070                                     | \$ 500,000   | \$ 4,541,242                         | \$ 5,271,923                          |
| Police                              | 3,827,250  |  | 3,769,205                            | 4,195,591                             |
| Fire                                | 3,316,960  |  | 3,386,119                            | 3,529,355                             |
| Community Services                  | 2,487,300  |  | 2,390,785                            | 2,629,304                             |
| Development Services                | 1,414,040  |  | 1,425,230                            | 1,386,377                             |
| <b>Total General Fund</b>           | <b>\$ 15,185,620</b>                             | <b>\$ 500,000</b>                                  | <b>\$ 15,512,581</b>                 | <b>\$ 17,012,550</b>                  |
| <b>SPECIAL REVENUE FUNDS</b>        |  |  |                                      |                                       |
| Streets                             | \$ 7,966,495                                     | \$   | \$ 5,566,466                         | \$ 6,497,706                          |
| Grants                              | 4,378,080  |  | 787,157                              | 2,402,366                             |
| Street Light Improvement Districts  | 79,420   |  | 91,725                               | 93,560                                |
| Judical Collection Enhancement      | 5,000  |  | 5,000                                | 5,000                                 |
| Fill-the-Gap                        | 700  |  | 700                                  | 700                                   |
| Southwest Gas Capital Exp           | 50,000   |  | 50,000                               | 50,000                                |
| Impound                             | 1,000  |  | 42,000                               | 2,000                                 |
| Development Impact Fees             | 775,000  |  | 59,402                               | 1,207,496                             |
| Econ Development                    |  |  |                                      | 20,000                                |
| <b>Total Special Revenue Funds</b>  | <b>\$ 13,255,695</b>                             | <b>\$</b>  | <b>\$ 6,602,450</b>                  | <b>\$ 10,278,828</b>                  |
| <b>DEBT SERVICE FUNDS</b>           |  |  |                                      |                                       |
| Debt Service                        | \$ 69,750  | \$   | \$ 69,748                            | \$ 69,748                             |
| Utility Improvement Dist #1         | 94,275   |  | 87,845                               |                                       |
| <b>Total Debt Service Funds</b>     | <b>\$ 164,025</b>                                | <b>\$</b>  | <b>\$ 157,593</b>                    | <b>\$ 69,748</b>                      |
| <b>CAPITAL PROJECTS FUNDS</b>       |  |  |                                      |                                       |
| General Capital Fund                | \$ 1,457,638                                     | \$   | \$ 1,162,980                         | \$ 4,384,450                          |
| Econ Dev Capital Projects           | 20,000   |  |                                      |                                       |
| <b>Total Capital Projects Funds</b> | <b>\$ 1,477,638</b>                              | <b>\$</b>  | <b>\$ 1,162,980</b>                  | <b>\$ 4,384,450</b>                   |
| <b>PERMANENT FUNDS</b>              |  |  |                                      |                                       |
| Firemans Pension Fund               | \$ 12,900  | \$   | \$ 6,000                             | \$ 14,000                             |
| <b>Total Permanent Funds</b>        | <b>\$ 12,900</b>                                 | <b>\$</b>  | <b>\$ 6,000</b>                      | <b>\$ 14,000</b>                      |
| <b>ENTERPRISE FUNDS</b>             |  |  |                                      |                                       |
| Water Utility                       | \$ 4,276,360                                     | \$   | \$ 4,462,273                         | \$ 7,145,466                          |
| Wastewater Utility                  | 7,823,320  | (500,000)  | 4,026,251                            | 5,147,665                             |
| Sanitation Utility                  | 841,290  |  | 864,838                              | 1,198,624                             |
| <b>Total Enterprise Funds</b>       | <b>\$ 12,940,970</b>                             | <b>\$ (500,000)</b>                                | <b>\$ 9,353,362</b>                  | <b>\$ 13,491,755</b>                  |
| <b>TOTAL ALL FUNDS</b>              | <b>\$ 43,036,848</b>                             | <b>\$</b>  | <b>\$ 32,794,966</b>                 | <b>\$ 45,251,331</b>                  |

\* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

**TOWN OF FLORENCE**  
**Expenditures/Expenses by Department**  
**Fiscal Year 2020**

|                          | ADOPTED<br>BUDGETED<br>EXPENDITURES/<br>EXPENSES | EXPENDITURE/<br>EXPENSE<br>ADJUSTMENTS<br>APPROVED | ACTUAL<br>EXPENDITURES/<br>EXPENSES* | BUDGETED<br>EXPENDITURES/<br>EXPENSES |
|--------------------------|--|--|--------------------------------------|---------------------------------------|
| DEPARTMENT/FUND          | 2019   | 2019   | 2019                                 | 2020                                  |
| General Fund             |  |  |                                      |                                       |
| Council                  | \$ 151,680                                       | \$   | \$ 145,180                           | \$ 155,985                            |
| Administration           | 619,610  |  | 660,123                              | 659,647                               |
| Municipal Court          | 221,590  |  | 228,773                              | 236,450                               |
| Legal                    | 331,990  | 500,000  | 792,162                              | 900,700                               |
| Finance                  | 811,290  |  | 845,713                              | 815,755                               |
| Human Resources          | 255,900  |  | 255,800                              | 261,195                               |
| Information Technology   | 489,120  |  | 485,920                              | 667,295                               |
| General Government       | 1,119,060  |  | 981,521                              | 1,395,661                             |
| Economic Development     | 139,830  |  | 146,050                              | 179,235                               |
| Police Administration    | 432,140  |  | 439,410                              | 470,170                               |
| Police Support           | 837,440  |  | 760,575                              | 910,825                               |
| Police Volunteer Program | 12,300   |  | 12,300                               | 9,950                                 |
| Police Operations        | 2,545,370  |  | 2,556,920                            | 2,804,646                             |
| Fire Administration      | 519,960  |  | 521,948                              | 574,725                               |
| Fire Station 1           | 1,502,920  |  | 1,461,013                            | 1,524,740                             |
| Fire Station 2           | 1,294,080  |  | 1,403,158                            | 1,429,890                             |
| Fitness Center           | 93,510   |  | 75,750                               | 94,855                                |
| Community Services Admin | 234,310  |  | 231,638                              | 237,375                               |
| Parks Maintenance        | 544,950  |  | 542,110                              | 567,675                               |
| Community Center         | 76,700   |  | 66,720                               | 72,200                                |
| Aquatics                 | 284,380  |  | 269,990                              | 289,875                               |
| Programs                 | 477,050  |  | 476,335                              | 509,069                               |
| Special Events           | 149,020  |  | 147,759                              | 225,560                               |
| Seniors                  | 301,990  |  | 282,160                              | 292,030                               |
| Library                  | 325,390  |  | 298,323                              | 340,665                               |
| Community Development    | 232,940  |  | 669,330                              | 612,390                               |
| Building Safety          | 396,440  |  |                                      |                                       |
| Engineering              | 149,260  |  | 102,273                              | 103,097                               |
| Facilities Maintenance   | 473,890  |  | 492,080                              | 510,420                               |
| Cemetery                 | 8,900  |  | 10,588                               | 10,900                                |
| Fleet                    | 152,610  |  | 150,960                              | 149,570                               |
|                          |  |  |                                      |                                       |
| <b>Department Total</b>  | <b>\$ 15,185,620</b>                             | <b>\$ 500,000</b>                                  | <b>\$ 15,512,582</b>                 | <b>\$ 17,012,550</b>                  |

\* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

**TOWN OF FLORENCE**  
**Full-Time Employees and Personnel Compensation**  
**Fiscal Year 2020**

|                                    | Full-Time<br>Equivalent (FTE) | Employee Salaries<br>and Hourly Costs | Retirement Costs | Healthcare Costs | Other Benefit<br>Costs | Total Estimated<br>Personnel<br>Compensation |
|------------------------------------|-------------------------------|---------------------------------------|------------------|------------------|------------------------|--|
| <b>FUND</b>                        | <b>2020</b>                   | <b>2020</b>                           | <b>2020</b>      | <b>2020</b>      | <b>2020</b>            | <b>2020</b>                                  |
| <b>GENERAL FUND</b>                | 130                           | \$ 8,106,076                          | \$ 1,116,605     | \$ 1,942,820     | \$ 859,022             | \$ 12,024,523                                |
| <b>SPECIAL REVENUE FUNDS</b>       |                               |                                       |                  |                  |                        |  |
| Highway User                       | 19                            | \$ 632,325                            | \$ 76,210        | \$ 213,400       | \$ 91,350              | \$ 1,013,285                                 |
| Grants                             | 1                             | 60,325                                | 10,800           | 21,900           | 7,865                  | 100,890                                      |
| <b>Total Special Revenue Funds</b> | 20                            | \$ 692,650                            | \$ 87,010        | \$ 235,300       | \$ 99,215              | \$ 1,114,175                                 |
| <b>ENTERPRISE FUNDS</b>            |                               |                                       |                  |                  |                        |  |
| Water                              | 6                             | \$ 441,550                            | \$ 53,400        | \$ 112,750       | \$ 48,495              | \$ 656,195                                   |
| Wastewater                         | 5                             | 426,900                               | 51,525           | 147,500          | 51,670                 | 677,595                                      |
| Sanitation                         | 1                             | 56,650                                | 6,750            | 18,700           |                        | 82,100                                       |
| <b>Total Enterprise Funds</b>      | 12                            | \$ 925,100                            | \$ 111,675       | \$ 278,950       | \$ 100,165             | \$ 1,415,890                                 |
| <b>TOTAL ALL FUNDS</b>             | 162                           | \$ 9,723,826                          | \$ 1,315,290     | \$ 2,457,070     | \$ 1,058,402           | \$ 14,554,588                                |